

**Industrial Technology Centre  
An Agency of the Government of Manitoba**

**Index to Financial Statements  
Year Ended March 31, 2020**

	Page
Management's Responsibility for Financial Reporting	1
Independent Auditor's Report	2
Financial Statements	
Statement of Financial Position	4
Statement of Operations	5
Statement of Change in Net Financial Assett	6
Statement of Cash Flow	7
Notes to the Financial Statements	8 - 16

## **Management's Responsibility for Financial Reporting**

The accompanying financial statements are the responsibility of the management of the Industrial Technology Centre (ITC) and have been prepared in accordance with Canadian public sector accounting standards. In management's opinion, the financial statements have been properly prepared within reasonable limits of materiality, incorporating management's best judgment regarding all necessary estimates and all other data available to the audit report date.

Management maintains internal controls to properly safeguard the assets and to provide reasonable assurance that the books and records from which the financial statements are derived accurately reflect all transactions and that established policies and procedures are followed.

The responsibility of the external audit is to express an independent opinion on whether the financial statements of ITC are fairly represented in accordance with Canadian public sector accounting standards. The Auditor's Report outlines the scope of the audit examination and provides the audit opinion.

On behalf of Management  
Industrial Technology Centre (ITC)

Original document signed

Trevor Cornell  
Chief Operating Officer

Original document signed

Adam Munia  
Manager Corporate Services

July 7, 2020

Date



Tel: 204-956-7200  
Fax: 204-926-7201  
Toll-free: 866-863-6601  
[www.bdo.ca](http://www.bdo.ca)

BDO Canada LLP  
700 - 200 Graham Avenue  
Winnipeg MB R3C 4L5 Canada

---

## Independent Auditor's Report

---

### To the Special Operating Agencies Financing Authority

#### Opinion

We have audited the financial statements of **INDUSTRIAL TECHNOLOGY CENTRE, An Agency of the Government of Manitoba** (the "Agency"), which comprise the statement of financial position as at March 31, 2020, and the statements of operations, change in net financial assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Agency as at March 31, 2020, and its results of operations, its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Agency in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Agency's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Agency or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Agency's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for expressing an opinion on the effectiveness of the Agency's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Agency's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Agency to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*BDO Canada LLP*

Chartered Professional Accountants

Winnipeg, Manitoba  
July 7, 2020

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Statement of Financial Position**  
**As at March 31, 2020**  
*(In Thousands)*

	<b>March 31, 2020</b>	<b>March 31, 2019</b>
<b>Financial Assets</b>		
Cash and cash equivalents (Note 9)	\$ 574	\$ 364
Accounts receivable	192	197
Portfolio investments (Note 9)	-	103
	<u>766</u>	<u>664</u>
<b>Liabilities</b>		
Accounts payable and accruals	175	239
Unearned revenue	-	-
Employee future benefits (Note 6)	224	255
	<u>399</u>	<u>494</u>
<b>Net Financial Asset</b>	<u>367</u>	<u>170</u>
<b>Non-financial Assets</b>		
Prepaid expenses	25	38
Tangible capital assets (Note 8)	122	250
	<u>147</u>	<u>288</u>
<b>Accumulated Surplus</b>	<u>\$ 514</u>	<u>\$ 458</u>
Commitments (Note 10)		

The accompanying notes are an integral part of these financial statements.

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Statement of Operations**  
**For the Year Ended March 31, 2020**  
(In Thousands)

	2020		2019
	Budget	Actual	Actual
<b>Revenue</b>			
Province of Manitoba	\$ 150	\$ 150	\$ 337
Fee for service and goods	1,725	1,871	1,741
Other	41	26	58
<b>Total revenue</b>	<b>1,916</b>	<b>2,047</b>	<b>2,136</b>
<b>Expense</b>			
Advertising and promotion	30	-	26
Amortization of tangible capital assets	128	128	175
Audit and legal	12	12	14
Bad debts	1	-	1
Building maintenance	58	59	52
Computer	17	35	19
Equipment	50	77	68
Fees and memberships	24	26	27
Insurance	34	35	29
Interest and service charges	5	-	5
Library	-	-	9
Office	33	44	40
Professional development	-	2	1
Project supplies and subcontract	70	56	57
Rent and property tax	306	303	306
Salaries and benefits	1,244	1,153	1,362
Travel	20	13	25
Utilities	51	48	52
<b>Total expense</b>	<b>2,083</b>	<b>1,991</b>	<b>2,268</b>
<b>Annual surplus (deficit), before transfer of funds to the Province of Manitoba</b>	<b>(167)</b>	<b>56</b>	<b>(132)</b>
<b>Transfer of funds to the Province of Manitoba</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Annual surplus (deficit)</b>	<b>(167)</b>	<b>56</b>	<b>(132)</b>
<b>Accumulated surplus, beginning of year</b>	<b>530</b>	<b>458</b>	<b>590</b>
<b>Accumulated surplus, end of year</b>	<b>\$ 363</b>	<b>\$ 514</b>	<b>\$ 458</b>

The accompanying notes are an integral part of these financial statements.

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Statement of Change in Net Financial Assets**  
**For the Year Ended March 31, 2020**  
**(In Thousands)**

	2020		2019	
	Budget	Actual	Actual	Actual
Annual surplus (deficit)	\$ (167)	\$ 56	\$ (132)	
Tangible capital assets				
Amortization of tangible capital assets	128	128		175
Other non-financial assets				
Decrease in prepaid expense	-	13		10
<b>(Increase) decrease in net financial asset</b>	<b>(39)</b>	<b>197</b>	<b>53</b>	
<b>Net financial asset, beginning of year</b>	<b>171</b>	<b>170</b>	<b>117</b>	
<b>Net financial asset, end of year</b>	<b>\$ 132</b>	<b>\$ 367</b>	<b>\$ 170</b>	

The accompanying notes are an integral part of these financial statements.

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Statement of Cash Flow**  
**For the Year Ended March 31, 2020**  
**(In Thousands)**

	2020 Actual	2019 Actual
Cash provided by (applied to):		
<b>Operating</b>		
Annual surplus (deficit)	\$ 56	\$ (132)
Amortization of tangible capital assets	128	175
	<hr/> 184	<hr/> 43
Change in:		
Accounts receivable	5	82
Accounts payable and accruals	(64)	(65)
Employee future benefits	(31)	(77)
Prepaid expenses	13	10
	<hr/> 107	<hr/> (7)
Cash provided by (applied to) operating activities		
<b>Financing</b>		
Cash provided by financing activities	<hr/> 103	<hr/> -
Increase (decrease) in cash and cash equivalents	210	(7)
Cash and cash equivalents at beginning of year	<hr/> 364	<hr/> 371
Cash and cash equivalents at end of year	<hr/> <b>\$ 574</b>	<hr/> <b>\$ 364</b>

The accompanying notes are an integral part of these financial statements.

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Notes to Financial Statements**  
(In Thousands)

For the Year Ended March 31, 2020

---

**1. Nature of Organization**

The Industrial Technology Centre (ITC) was established in 1979 under "Enterprise Manitoba", a joint Federal/Provincial cost-shared funding agreement. ITC was managed by the Manitoba Research Council until September 1992 when responsibility for ITC was transferred to the Economic Innovation & Technology Council (EITC). ITC was created as a technical resource for Manitoba industry and government and continues to provide a wide range of technical services to both the private and public sectors.

Effective April 1, 1996, ITC was designated as a Special Operating Agency (SOA) under The Special Operating Agencies Financing Authority Act (SOAFA), Cap. S185, C.C.S.M., and operates under a charter approved by the Lieutenant Governor in Council. ITC operates as part of the Manitoba Department of Economic Development and Training.

ITC is financed through SOAFA who has the mandate to hold and acquire assets required for and resulting from Agency operations. It finances ITC through working capital advances. The financial framework allows the Agency to operate in a business-like manner, which is facilitated by SOA status.

A Management Agreement between SOAFA and the Minister of Economic Development and Training assigns responsibility to the Agency to manage and account for the Agency-related assets and operations on behalf of SOAFA.

ITC has full delegated authority for all administrative, financial and operational matters. This delegation is subject to any limitations, restrictions, conditions and requirements imposed by legislation or by the Minister.

**2. Basis of Accounting**

The financial statements are prepared in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board.

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Notes to Financial Statements**  
(In Thousands)

For the Year Ended March 31, 2020

---

**3. Significant Accounting Policies**

**a. Revenue**

(i) Government Transfers

Government transfers without eligibility criteria or stipulations are recognized as revenue when the transfer is authorized.

Government transfers with eligibility criteria but without stipulations are recognized as revenue when the transfer is authorized and all eligibility criteria have been met.

Government transfers with or without eligibility criteria but with stipulations are recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met, except when and to the extent that the transfer gives rise to a liability.

(ii) Fees for Service and Goods

Product revenue is recognized when the goods are shipped or delivered and title and risk of loss pass to the customer. Service revenue is recognized when the rendering of services is completed or substantially completed.

(iii) Other Revenue

All other revenues are recorded on an accrual basis.

**b. Expenses**

(i) Accrual Accounting

All expenses incurred for goods and services are recorded on an accrual basis.

(ii) Government Transfers

Government transfers are recognized as expenses in the period in which the transfers are authorized and all eligibility criteria have been met.

**c. Financial Assets**

(i) Portfolio Investments

Portfolio investments are investments that are capable of reasonably prompt liquidation and are recognized at cost.

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Notes to Financial Statements**  
(In Thousands)

For the Year Ended March 31, 2020

---

**3. Significant Accounting Policies (continued)**

**d. Liabilities**

Liabilities are present obligations as a result of transactions and events occurring prior to the end of the fiscal year. The settlement of the liabilities will result in the future transfer or use of assets or other form of settlement. Liabilities are recorded at the estimated amount ultimately payable.

**e. Non-financial Assets**

Non-financial assets do not normally provide resources to discharge liabilities of the Agency. These assets are normally employed to provide future services.

**(i) Prepaid Expenses**

Prepaid expenses are payments for goods or services which will provide economic benefit in future periods. The prepaid amount is recognized as an expense in the year the goods or services are consumed.

**(ii) Tangible Capital Assets**

Tangible capital assets are recognized at cost. Cost includes the purchase price as well as other acquisition costs. The costs of tangible capital assets, less any residual value, are amortized over their estimated useful lives as follows:

Furniture and fixtures	20% straight-line
Office and laboratory equipment	20% straight-line
Computer equipment and software	20% straight-line
Leasehold improvements	10% straight-line

**f. Measurement Uncertainty**

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingencies at the date of the financial statements, and the reported amount of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Notes to Financial Statements**  
(In Thousands)

For the Year Ended March 31, 2020

---

**4. Financial Instruments and Financial Risk Management**

**Measurement**

Financial instruments are classified into one of the two measurement categories: (a) fair value; or (b) cost or amortized cost.

The Agency records its financial assets at cost, which include cash and cash equivalents, accounts receivable and portfolio investments. The Agency also records its financial liabilities at cost, which include accounts payable and accruals and borrowings.

The Agency did not incur any re-measurement gains and losses during the year (Nil in 2019).

**Financial Risk Management - Overview**

The Agency has exposure to the following risks from its use of financial instruments: credit risk; liquidity risk; market risk; interest risk; and foreign currency risk.

**Credit Risk**

Credit risk is the risk that one party to a financial instrument fails to discharge an obligation and causes financial loss to another party. Financial instruments which potentially subject the Agency to credit risk consist principally of cash and cash equivalents, accounts receivable, and portfolio investments.

The maximum exposure of the Agency to credit risk at March 31 is:

	<b>2020</b>	<b>2019</b>
Cash and cash equivalents	\$ 574	\$ 364
Accounts receivable	192	197
Portfolio investments	-	103
	<b>\$ 766</b>	<b>\$ 664</b>

Cash and cash equivalents and portfolio investments: The Agency is not exposed to significant credit risk as these amounts are held by the Minister of Finance or a Chartered Bank.

Accounts receivable: The Agency is not exposed to significant credit risk as the balance is due from a large client base, and payment in full is typically collected when it is due. The Agency manages this credit risk through close monitoring of overdue accounts.

**Industrial Technology Centre  
An Agency of the Government of Manitoba  
Notes to Financial Statements  
(In Thousands)**

For the Year Ended March 31, 2020

---

**4. Financial Instruments and Financial Risk Management (continued)**

The Agency establishes an allowance for doubtful accounts that represents its estimate of potential credit losses. The allowance for doubtful accounts is based on management's estimates and assumptions regarding current market conditions, customer analysis and historical payment trends. These factors are considered when determining whether past due accounts are allowed for or written off.

There was no change in the allowance for doubtful accounts during the year and the balance at March 31, 2020 was \$20.

**Liquidity Risk**

Liquidity risk is the risk that the Agency will not be able to meet its financial obligations as they come due.

The Agency manages liquidity risk by maintaining adequate cash balances and by review from the Province of Manitoba to ensure adequate funding will be received to meet the obligations.

**Market Risk**

Market risk is the risk that changes in market prices, such as interest rates and foreign exchange rates, will affect the Agency's income or the fair values of its financial instruments.

**Interest Rate Risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The interest rate exposure relates to funds on deposit, portfolio investments and borrowings.

The interest rate risk on funds on deposit is considered to be low because of their short-term nature. The interest rate risk on portfolio investments is considered low as the original deposits are reinvested at rates for investments with similar terms and conditions.

**Foreign Currency Risk**

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Agency is not exposed to significant foreign currency risk as it does not have any significant financial instruments denominated in foreign currency.

**5. Working Capital Advances**

The Agency has an authorized line of working capital advance up to a maximum of \$300. As at March 31, 2020 working capital advances were nil (Nil in 2019). The line bears interest at prime less 1% and is not secured by specific assets.

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Notes to Financial Statements**  
(In Thousands)

For the Year Ended March 31, 2020

---

**6. Employee Future Benefits**

	<b>2020</b>	<b>2019</b>
Severance benefits	\$ 207	\$ 239
Sick pay benefits	17	16
	<b>\$ 224</b>	<b>\$ 255</b>

**Pension benefits**

Employees of the Agency are eligible for pension benefits in accordance with the provisions of the Civil Service Superannuation Act (CSSA), administered by the Civil Service Superannuation Board (CSSB). The CSSA established a defined benefit plan to provide benefits to employees of the Manitoba Civil Service and to participating agencies of the Government, including ITC, through the Civil Service Superannuation Fund.

Pursuant to an agreement with the Province of Manitoba, the Agency is required to pay to the Province an amount equal to the current pension contributions of its employees. The amount paid for 2020 is \$70 (\$89 in 2019). Under this agreement, the pension liability is the responsibility of the Province, and the Agency has no further pension liability.

**Severance benefits**

Effective April 1, 1998 the Agency began recording accumulated severance pay benefits for its employees. The amount of its severance pay obligations is based on actuarial calculations. The periodic actuarial valuations of these liabilities may determine that adjustments are needed to the actuarial calculations when actual experience is different from that expected and/or because of changes in actuarial assumptions used. The resulting actuarial gains or losses are amortized over the expected average remaining service life of the related employee group.

An actuarial report was completed for the severance pay liability as of March 31, 2017. The report provides a formula to update the liability on an annual basis. The Agency's actuarially determined net liability for accounting purposes as at March 31, 2020 is \$207 (\$239 in 2019), with an actuarial adjustment being amortized over the 15-year expected average remaining service life (EARSL) of the employee group.

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Notes to Financial Statements**  
(In Thousands)

For the Year Ended March 31, 2020

**6. Employee Future Benefits (continued)**

Significant long-term actuarial assumptions used in the March 31, 2017 valuation, and in the determination of the March 31, 2020 present value of the accrued severance benefit obligation, were:

Discount rate	<u>3.80%</u>
Assumed salary increase rates	
- annual productivity increase	1.00%
- annual general salary increase	<u>2.75%</u>
	<u>3.75%</u>

The severance benefit liability at March 31 includes the following components:

	2020	2019
Accrued benefit liability		
Balance, beginning of year	\$ 269	\$ 339
Actuarial loss	-	-
Benefits accrued	7	8
Interest on accrued benefits	10	13
Severance paid	(48)	(91)
Balance, end of year	238	269
Add: Unamortized actuarial gains (losses)	(31)	(30)
Severance benefit liability	<u>\$ 207</u>	<u>\$ 239</u>

The total expenses related to severance benefits at March 31 includes the following components:

	2019	2019
Interest on obligation	\$ 10	\$ 13
Current period benefit cost	7	8
Amortization of actuarial gains over EARSL	(1)	(1)
Total expense related to severance benefit	<u>\$ 16</u>	<u>\$ 20</u>

**Sick pay benefits**

The Agency provides sick leave benefits for employees that accumulate but do not vest. The accrued benefit obligation related to sick leave entitlement earned by employees is determined using a valuation model developed by an actuary. The valuation is based on employee demographics, sick leave usage and actuarial assumptions. These assumptions include a 3.63% discount rate and a 3.75% annual salary increase.

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Notes to Financial Statements**  
(In Thousands)

For the Year Ended March 31, 2020

---

**7. Borrowing Authority**

The Industrial Technology Centre had authorized loan authority of \$250 under The Loan Act, 2018. This loan authority was unutilized as at March 31, 2019. As at March 31, 2020 the Agency no longer has the loan authority.

**8. Tangible Capital Assets**

	2020			
	Opening Balance	Additions	Disposals	Closing Balance
<b>Cost</b>				
Furniture and fixtures	\$ 33	\$ -	\$ -	\$ 33
Office and laboratory equipment	2,787	-	-	2,787
Computer equipment and software	467	-	-	467
Leasehold improvements	290	-	-	290
	3,577	-	-	3,577
<b>Accumulated Amortization</b>				
Furniture and fixtures	33	-	-	33
Office and laboratory equipment	2,608	110	-	2,718
Computer equipment and software	443	9	-	452
Leasehold improvements	243	9	-	252
	3,327	-	-	3,455
<b>Net</b>	<b>\$ 250</b>	<b>\$ (128)</b>	<b>\$ -</b>	<b>\$ 122</b>

**Industrial Technology Centre**  
**An Agency of the Government of Manitoba**  
**Notes to Financial Statements**  
(In Thousands)

For the Year Ended March 31, 2020

---

**8. Tangible Capital Assets (continued)**

	2019			
	Opening Balance	Additions	Disposals	Closing Balance
<b>Cost</b>				
Furniture and fixtures	\$ 33	\$ -	\$ -	\$ 33
Office and laboratory equipment	2,787	-	-	2,787
Computer equipment and software	467	-	-	467
Leasehold improvements	290	-	-	290
	<u>3,557</u>	<u>-</u>	<u>-</u>	<u>3,577</u>
<b>Accumulated Amortization</b>				
Furniture and fixtures	33	-	-	33
Office and laboratory equipment	2,457	151	-	2,608
Computer equipment and software	428	15	-	443
Leasehold improvements	234	9	-	243
	<u>3,152</u>	<u>175</u>	<u>-</u>	<u>3,327</u>
<b>Net</b>	<b>\$ 425</b>	<b>\$ (175)</b>	<b>\$ -</b>	<b>\$ 250</b>

**Industrial Technology Centre  
An Agency of the Government of Manitoba  
Notes to Financial Statements  
(In Thousands)**

For the Year Ended March 31, 2020

---

**9. Designated Assets**

The Agency has received \$103 of cash from the Province of Manitoba for the severance pay benefits accumulated to March 31, 1998 for certain of their employees. This amount is held in an interest bearing account until the cash is required to discharge the related liabilities. Any unused balance is reinvested annually. The Agency has allocated \$103 of its investment portfolio as designated assets for severance pay benefits. As at March 31, 2020 the investment was matured and proceeds is included in cash and cash equivalents pending reinvestment.

**10. Commitments**

The Agency has entered into a lease agreement for the rental of a building at Smartpark, with space of 19,032 square feet until October 31, 2025.

Estimated minimum lease payments for each of the next five years are as follows:

2021	\$ 194
2022	194
2023	194
2024	194
2025	113

**11. Uncertainty Related to COVID-19**

The impact of COVID-19 in Canada and on the global economy increased significantly. As the impact of COVID-19 continue, there could be further impact on the Agency and its major customers, suppliers and related government agencies that could impact the timing and amounts realized on the Agency's assets and future profitability. Management is actively monitoring the effect on its financial condition, liquidity, operations and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the Agency is not able to fully estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity at this time.

**12. Subsequent Event**

On June 1, 2020, the government posted a Request for Pre-Qualification (RFPQ) on MERX to seek proposals to purchase the business operations of the Industrial Technology Centre (ITC). From responses to the RFPQ, a short list of potential buyers will be created who will be invited to participate in a second stage more detailed Request for Proposal (RFP). The target is to complete the transfer of ITC to the private sector by March 31, 2021.