

# Guidelines for Estimating Aquaculture Production Costs 2018

# in Manitoba

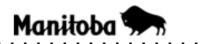


START IT

PASS IT ON

PLAN ON IT

GROW IT



# Guidelines For Estimating Aquaculture (20g to 2kg) Production Costs Based On Marketing 120,050 Kg/Year

Date: January, 2018

This guide is designed to provide you with planning information and a format for calculating costs of production of an aquaculture (20g to 2kg) grow-out enterprise in Manitoba. General Manitoba Agriculture recommendations are assumed in using feed and operating inputs. These figures provide an economic evaluation of the fish stock and estimated prices required to cover all costs. Costs include labour, investment and depreciation, but do not include management costs, nor do they necessarily represent the average cost of production in Manitoba.

These budgets will be more accurate putting in your own figures. As a producer you are encouraged to calculate your own costs of production. The assumptions on which the costs are based are outlined in the supporting pages. These assumptions were arrived at using the fish stock, management practices, and facilities seen in modern, well managed aquaculture operations of comparable size in Manitoba. Productivity and performance assumptions are based on information collected by department specialists, feed companies and other organizations. Where individual productivity and performance levels differ from those listed, adjustments will be required.

This tool is available as an Excel worksheet at: <u>www.manitoba.ca/agriculture</u> or at your local <u>Manitoba Agriculture office</u>.

**Note:** This budget is only a guide and is not intended as an in-depth study of the cost of production of this industry. Interpretation and use of this information is the responsibility of the user. If you need help with a budget, contact your local Manitoba Agriculture Office.

#### Aquaculture (20g to 2kg) Grow-out Cost of Production

The following 20 g to 2 kg budget is based on the assumption that the operation is comprised of a well designed and built recirculating aquaculture system (RAS) housed in a building with adequate insulation to maintain a relatively stable environment with close to optimal water temperature for cool water aquaculture throughout the year in Manitoba conditions.

The operation, once constructed - requires a ramp-up period of building fish inventory towards reaching a steady-state of production. The budget includes an assumption that it takes just over 13 months from the first fish stocking to reach steady-state. Steady-state is defined as the operational state where the system biomass remains at a relatively consistent amount: Gains in system biomass are made through fish growth and are offset by regular harvesting of market ready fish. Income and expenses remain relatively stable during steady-state of production.

The budget is based on the assumption that all feed is purchased from leading aquaculture feed manufacturers to ensure predictable growth and efficient feed conversion. The budget includes building, equipment, effluent management and land investment.

The budget includes an assumption that all fish harvested are marketable at the target market price, however, a mortality rate has been applied to inventory numbers to account for normal fish mortality and cull fish (unmarketable fish that are removed at any time in the production cycle).

The budget includes an assumption that the operation is continuous production with 4 distinct size cohorts of fish being present in the system. Stocking densities are in accordance with industry accepted levels and accounted for in system design to ensure appropriate water quality parameters.

The Manitoba aquaculture production industry is small and many external factors must be considered carefully by potential producers. External factors such as procuring inputs and securing markets create business risk. Some feed companies that operate in Manitoba are associated with leading aquaculture feed manufacturers and some companies in Manitoba participate in processing and marketing fish. Producers need to develop these arrangements and accurately calculate their costs before they can properly make a decision.

. Operating Costs	\$/Kg	Total	
. Feed Costs:	Sold/Year	Cost/Year	Your Cost
1.01 Ration 1	\$0.04	\$4,693	
1.02 Ration 2	\$0.19	\$23,096	
1.03 Ration 3	\$0.31	\$36,805	
1.04 Ration 4	\$0.48	\$57,345	-
1.05 Ration 5	\$1.06	\$127,648	-
otal Feed Cost	\$2.08	\$249,587	
. Other Operating Costs:			
2.01 Fingerling Cost	\$0.21	\$25,637	
2.02 Veterinary Services & Supplies	\$0.02	\$2,500	
2.03 Maintenance & Repairs	\$0.10	\$11,737	
2.04 Electricity & Oxygen	\$0.34	\$40,450	-
2.05 Telephone & Other Utilities	\$0.01	\$1,440	-
2.06 Lease & Machinery Rental	\$0.01	\$1,000	
2.07 General Supplies	\$0.02	\$2,000	
2.08 Insurance	\$0.02	\$3,735	
2.09 Effluent Management Costs	\$0.03 \$0.01	\$3,733 \$1,500	
2.10 Office Supplies	\$0.00	\$500	
2.11 Transportation	\$0.00 \$0.10	\$12,113	
2.12 Property Tax	\$0.10	\$7,394	
Subtotal Operating Costs	\$0.00 \$3.00	\$359,593	
2.13 Interest on Operating Costs	\$3.00 \$0.09	\$359,593 \$11,057	
2.13 Interest on Operating Costs 2.14 Ramp-up Costs (Amortized 15 years)		<u>\$28,055</u>	
otal Operating Costs (Amonized 15 years)	<u>\$0.23</u> \$3.32	\$398,705	
	Ç.S.O.L	<i></i>	
. Fixed Costs			
Depreciation:	<b>MO 10</b>	<b>\$00.000</b>	
3.01 Buildings & Effluent Management	\$0.19 © 50	\$22,320	
3.02 Equipment	\$0.53	<u>\$64,020</u>	
otal Depreciation Cost	\$0.72	\$86,340	
. Investment:			
4.01 Land	\$0.01	\$1,375	
4.02 Buildings & Effluent Management	\$0.08	\$9,378	
4.03 Equipment	\$0.13	\$16,138	
otal Investment Cost	\$0.22	\$26,891	
otal Fixed Costs	\$0.94	\$113,231	
. Labour			
Wages and benefits	\$0.35	\$41,600	
otal Cost of Production	\$4.61	\$553,536	
Profitability	and Breakev	ven Analysis	
stimated Farmgate	Per Kg	Total	
Target Market Price	\$4.95	10101	
Market weight (kg)	2.00		
% of Fish Weight Sold	2.00		
Market Premium (if any)			
	\$0.00	¢504 045	
Gross Revenue	\$4.95	\$594,245	
larginal Returns	<b>.</b>	<b></b>	
Over Operating Costs	\$1.63	\$195,541	
Over Operating & Labour Costs	\$1.28	\$153,941	
Over Total Costs (Net Profit)	\$0.34	\$40,711	
perating Expense Ratio	67.1%		
		<b>T</b> - ( )	
reakeven Selling Price	<u>\$/kg</u>	Total	
Operating Costs	\$3.32	\$398,704	
Operating & Labour Costs	\$3.67	\$440,304	
Total Costs	\$4.61	\$553,535	
teturn On Assets (ROA)		3.22%	
		J.Z.Z. /0	

**Note:** This budget is only a guide and is not intended to be an in-depth study of the cost of production of this industry. Interpretation and utilization of this information is the responsibility of the user. No liability for decisions based on this publication is assumed.

Aquaculture (20g to 2kg)	Grow-out Summar	v - Ramp-up -	Januarv. 2018

A. Operating Costs 1. Feed Costs: 1.01 Ration 1 1.02 Ration 2 1.03 Ration 3 1.04 Ration 4 1.05 Ration 5 Total Feed Cost	<b>Total</b> <u>Cost</u> \$5,298 \$23,536 \$29,712 \$32,364 <u>\$39,209</u> <b>\$130,119</b>	Your Cost
<ul> <li>2. Other Operating Costs:</li> <li>2.01 Fingerling Cost</li> <li>2.02 Veterinary Services &amp; Supplies</li> <li>2.03 Maintenance &amp; Repairs</li> <li>2.04 Electricity &amp; Oxygen</li> <li>2.05 Telephone &amp; Other Utilities</li> <li>2.06 Lease &amp; Machinery Rental</li> <li>2.07 General Supplies</li> <li>2.08 Insurance</li> <li>2.09 Effluent Management Costs</li> <li>2.10 Office Supplies</li> <li>2.11 Transportation</li> <li>2.12 Property Tax</li> <li>Subtotal Operating Costs</li> <li>2.13 Interest on Operating Costs</li> <li>Total Operating Costs</li> </ul>	\$28,938 \$2,822 \$13,248 \$34,244 \$1,625 \$1,129 \$2,258 \$4,215 \$1,693 \$564 \$13,672 \$8,346 \$242,873 <u>\$3,182</u> <b>\$246,055</b>	
<ul> <li>B. Fixed Costs</li> <li>3. Depreciation: <ul> <li>3.01 Buildings &amp; Effluent Management</li> <li>3.02 Equipment</li> </ul> </li> <li>Total Depreciation Cost</li> </ul>	\$25,194 <u>\$72,264</u> <b>\$97,458</b>	
<ul> <li>4. Investment:</li> <li>4.01 Land</li> <li>4.02 Buildings &amp; Effluent Management</li> <li>4.03 Equipment</li> <li>Total Investment Cost</li> <li>Total Fixed Costs</li> </ul>	\$1,552 \$10,585 <u>\$18,216</u> <b>\$30,353</b> <b>\$127,811</b>	
<b>C. Labour</b> Wages and benefits	\$46,957	
Total Ramp-up Costs	\$420,823	

**Note:** This budget is only a guide and is not intended to be an in-depth study of the cost of production of this industry. Interpretation and utilization of this information is the responsibility of the user. No liability for decisions based on this publication is assumed.

# Aquaculture (20g to 2kg) Grow-out Cost of Production Assumptions

- 1. This input table outlines the cost of production for a steady state enterprise.
- 2. Buildings and equipment are valued at new cost.
- 3. Purchased feed is used.

Fingerling Cost ba	sed on	\$0.390	Fingerling Pu	urchase weight	0.020 Kg
Target Market Pric	ce/kg	\$4.95	or:	\$2.245 /	b
Premium/kg	\$0.00			<b>100</b> %	of Fish Weight Sold

#### Indicators of Productivity

-	Ration 1	Ration 2	Ration 3	Ration 4	Ration 5	<u>Total</u>
Number of Fingerlings	74,200	72,345	70,898	69,657	68,612	
Average Beginning Weight (kg)	0.020	0.050	0.200	0.500	1.000	
Average Ending Weight (kg)	0.050	0.200	0.500	1.000	2.000	
Percent Mortality	2.50	2.00	1.75	1.50	1.25	8.69
Daily feed rate (% body weight/day)	2.167	1.438	1.142	0.900	0.742	
Days on Feed	38	90	79	82	113	402
Feed Conversion Ratio	0.89	0.92	0.98	1.06	1.20	1.11
Number of Fish (Ending)	72,345	70,898	69,657	68,612	67,754	
Weight Gain (kg)/Fish	0.030	0.150	0.300	0.500	1.000	1.980
Feed Consumed (kg)/Fish	0.0266	0.1386	0.2952	0.5310	1.2000	2.191
Total feed used/ration (tonne)	1.977	10.027	20.929	36.988	82.334	152.255
Productivity Profile		Total				
Fish Purchased		74,200				
Fish Died		6,446	8.7	% mortality	/	
Fish available for marketing		67,754				
Days on Purge		10				
Total Days to Market		412				
Turnover (365 / days to market)		0.89				
Annual Production (kg/year)		120,050				

#### **Feed Requirements and Costs**

		F	Ration Cost/tonne
	FCR *	kg/fish	Purchased
Ration 1	0.89	0.0266	\$2,680.00
Ration 2	0.92	0.1386	\$2,600.00
Ration 3	0.98	0.2952	\$1,985.00
Ration 4	1.06	0.5310	\$1,825.00
Ration 5	1.20	1.2000	\$1,750.00
* ECD Food Conversion Datis /Food.C	-in)		

\* FCR = Feed Conversion Ratio (Feed:Gain)

#### Labour

Total Hours per year	40.0	hours/week	2,080 hours/year
Wages and benefits	\$20.00	/hour	

# **Capital Investment<sup>1</sup>**

#### 120,050 Kg/year

		<u>\$/sq.ft.</u>	<u>Total \$</u>	/Kg Production	Your Cost
Buildings					
Barn	10,000 ft. <sup>2</sup>	\$27.50	\$275,000	\$2.29	
Office & Loading	2,000 ft. <sup>2</sup>	\$27.50	\$55,000	\$0.46	
Standby Generator			\$25,000.00	\$0.21	
Concrete floors and tar	nks		<u>\$200,000</u>	<u>\$1.67</u>	
Total Building Cost			\$555,000	\$4.62	
Equipment					
	water reconditioning equ	uipment	\$450,000.00	\$3.75	
Computer system	5 1	•	\$2,000.00	\$0.02	
Fish Culture Equipmen	t		<u>\$60,000</u>	<u>\$0.50</u>	
Total Equipment Cos	t		\$512,000	<u>\$4.26</u>	
Total Buildings and Equi	pment Cost		\$1,067,000	\$8.89	
Land Value					
Land Investment	<b>10</b> acres @	\$ 2,000	\$20,000	\$0.17	
Other Costs					
Site preparation			\$30,000	\$0.25	
Effluent Management			<u>\$35,000</u>	<u>\$0.29</u>	
Total Other Costs			\$65,000	\$0.54	
Total Capital Investment			\$1,152,000	\$9.60	

<sup>1</sup> FOOTNOTE: The number of square feet in the building and the cost per square foot for buildings and equipment are approximations only. A certified building plan which is designed according to the average production capacity of an aquaculture farm should be used in order to get the exact dimensions and area for new buildings.

NOTE: 1 sq.ft. = 0.0929 sq.m; 1 sq.m.= 10.764 sq.ft.; 1 ft.= 0.3048 m

#### **Fixed Costs**

Depreciation (straight line): Useful Life: Buildings Equipment Salvage Value (% of origi	nal cost);		years years	
Buildings	nai cost).	10.00	0/_	
-		10.00		
Equipment		10.00	70	
Investment Interest Rate		2.75	%	
Other Operating Costs				
Veterinary Costs:				
Professional Services		\$1,000	/vear	
Testing & Supplies		\$1,500	-	
		<b><i><i>ψ</i></i></b> ,,	, your	
Maintenance & Repair		1.10	% of total capital investment	
Electricity	Electricity rate	\$0.082	per kwhr	
	Electricity usage		kwhr/year	
Oxygen	Oxygen rate		per cubic meter	
Chygon	Oxygen usage		cubic meters/year	
	Oxygen usage	0,000	cubic meters/year	
Telephone		\$600	/vear	
Internet		\$840	-	
Internet		<b>Ψ0+0</b>	/year	
Equipment Lease		\$500	/year	
Machinery Rental			/year	
Machinery Kentai		ψ500	/year	
General Supplies		\$2,000	/year	
		+-,	.,	
Annual Insurance Cost				
Buildings and equipm	ent	\$0.35	/\$100 Capital Invested	
0 11			•	
Effluent Management Co	st	\$1,500	total costs/year	
-				
Marketing & Transport.				
Fi	sh Transportation	\$4,500	total costs/year	
F	eed Transportation	\$50.00	/tonne of feed	
Office Supplies		<b>\$500</b>	/year	
Operating Loan Interest %	6	5.00	%	
Ramp-up - years of stead	y state production	15	years	
Property Tax:		<b>AT ATC</b>	1	
Barn & Land		\$7,350	/year	
Land		\$4.35	/acre	
<sup>3</sup> FOOTNOTE: 1 cubic	c metre = 1000 litres			
1 cubic metre = 35.314 cubic feet				

1 cubic metre = 219.97 imperial gallons

# Aquaculture (20g to 2kg) Grow-out Cost of Production Worksheet

#### A. Operating Costs

#### Your Cost

#### 1. Feed Requirements and Costs

#### 1.01 Ration 1 0.030 kg weight gain/fish 0.89 feed conversion ratio х 0.027 kg ration/fish = \$2,680.00 /tonne ration х 1,000 ÷ kg/tonne 65,735 fingerlings/year х kg sold/year ÷ 120,050 \$0.04 /kg sold/year = 1.02 Ration 2 0.150 kg weight gain/fish 0.92 feed conversion ratio х 0.139 kg ration/fish = \$2,600.00 /tonne ration х ÷ 1,000 kg/tonne 64,092 fingerlings/year х kg sold/year ÷ 120,050 \$0.19 /kg sold/year = 1.03 Ration 3 0.300 kg weight gain/fish 0.98 feed conversion ratio х kg ration/fish = 0.295 \$1,985.00 /tonne ration х kg/tonne ÷ 1,000 62,810 fingerlings/year х 120,050 kg sold/year ÷ \$0.31 /kg sold/year = 1.04 Ration 4 0.500 kg weight gain/fish 1.06 feed conversion ratio Х 0.531 kg ration/fish = х \$1,750.00 /tonne ration 1,000 kg/tonne ÷ 61,711 fingerlings/year х kg sold/year 120,050 ÷ \$0.48 /kg sold/year =

#### 1.05 Ration 5

=	\$1.06	/kg sold/year	
÷	<u>120,050</u>	kg sold/year	
х	60,785	fingerlings/year	
÷	1,000	kg/tonne	
х	\$1,750.00	/tonne ration	
=	1.200	kg ration/fish	
х	1.20	feed conversion ratio	
	1.000	kg weight gain/fish	

# 2. Other Operating Costs

2.01	Fingerling	g Cost		
	•	\$0.390	fingerling market price	
	х	65,735	fingerlings purchased/turnover	
	÷	<u>120,050</u>	kg sold/year	
	=	\$0.21	/kg sold/year	
2.02	Veterinar	y Cost		
		\$1,000.00	professional services	
	+	\$1,500.00	testing and supplies	
	÷	<u>120,050</u>	kg sold/year	
	=	\$0.02	/kg sold/year	
2.03	Maintena	nce & Repairs	5	
		1.10	% of total capital investment	
	х	\$1,067,000	total buildings and equipment cost	
	÷	<u>120,050</u>	<u>kg sold/year</u>	
	=	\$0.10	/kg sold/year	
2 04	Electricity	& Oyvgen		
2.04	Licenterry	\$38,950	electricity	
	+	\$1,500	oxygen	
	÷	<u>120,050</u>	kg sold/year	
		\$ <b>0.34</b>	/kg sold/year	
	=	φ0.54	/kg solu/yeal	
2.05	Telephone	& Other Utilit	ies	
	•	\$600.00	telephone	
	+	\$840.00	internet	

# 2.06 Lease & Machinery Rental

÷

=

120,050

\$0.01

	\$500.00	lease	
+	\$500.00	rental	
÷	<u>120,050</u>	kg sold/year	
=	\$0.01	/kg sold/year	

kg sold/year

/kg sold/year

\_ \_ 

\_\_\_\_ \_

\_

\_ \_

\_

\_\_\_\_

2.07 G	eneral Supplies		
	\$2,000.00	general supplies	
÷		kg sold/year	
=	<u> </u>	/kg sold/year	
		<b>J J J J J J J J J J</b>	
2.08	Insurance		
	\$1,067,000	buildings & equipment	
х	<b>*</b> ~ ~ <b>-</b>	/\$100	
÷	100	/\$100 capital	
÷	<u>120,050</u>	kg sold/year	
=	\$0.03	/kg sold/year	
2.09	Effluent Management		
х	. ,	total costs	
÷		kg sold/year	
=	\$0.01	/kg sold/year	
2 10	Office Supplies		
2.10	Office Supplies \$500.00	office supplies	
÷		kg sold/year	
	¢0.00	/kg sold/year	
-	φ0.00	/kg solu/year	
2.11	Marketing & Transport	tation	
Fish Transp	ortation		
	\$4,500.00	total fish transportation	
÷	\$120,049.56	kg sold/year	
=	\$0.04	/kg sold/year	
Feed Trans			
	\$50.00	/tonne of feed	
	152.255	tonnes used	
÷	\$120,049.56	<u>kg sold/year</u>	
=	\$0.06	/kg sold/year	
Total	\$0.10	/kg sold/year	
Total	ψ0.10	/kg solu/year	
2.12	Property Taxes		
	\$7,350	taxes on barn and land	
÷	<u>120,050</u>	<u>kg sold/year</u>	
=	\$0.06	/kg sold/year	
	<b>*</b> 4 <b>~</b> -		
	\$4.35	taxes on land	
Х		acres	
÷		kg sold/year	
=	\$0.00	/kg sold/year	
Total	\$0.06	/kg sold/year	

### 2.13 Interest on Operating Cost

	\$0.39	fingerling cost	
х	74,200	fingerlings purchased	
х	412	total days to market	
х	5.0	% operating rate	
÷	365	days/year	
÷	<u>120,050</u>	<u>kg sold/year</u>	
=	\$0.01	/kg sold/year	
	\$3.00	subtotal operating cost	
÷	2	average	
х	412	total days to market	
÷	365	days/year	
х	<u>5.0</u>	% operating rate	
=	\$0.08	/kg sold/year	
=	\$0.09	/kg sold/year	

# 2.14 Ramp-up costs

	\$420,822.79	Total Ramp-up Costs	
÷	15	Years of Steady State Production	
÷	<u>120,050</u>	<u>kg sold/year</u>	
=	\$0.23	/kg sold/year	

#### **B. Fixed Costs**

#### 3. Depreciation

# Original cost - Salvage Value Useful Life

# 3.01 Buildings

	\$620,000	total building cost (including effluent management structures)
-	\$62,000	salvage value (building only)
÷	25	years useful life
÷	<u>120,050</u>	kg sold/year
=	0.19	/kg sold/year

# 3.02 Equipment

	\$1,067,000	total equipment cost	
-	\$106,700	salvage value	
÷	15	years useful life	
÷	<u>120,050</u>	<u>kg sold/year</u>	
=	0.53	/kg sold/year	

#### 4. Investment Cost

#### (Original Cost + Salvage Value) X Investment Rate 2

#### 4.01 Land for Barn Site

	\$20,000	land investment	
+	\$30,000	site preparation	
х	2.8	% investment rate	
÷	<u>120,050</u>	kg sold/year	
=	0.01	/kg sold/year	

#### 4.02 Buildings

	\$620,000	total building cost (including effluent
		management structures)
+	\$62,000	salvage value (building only)
÷	2	average
х	2.8	% investment rate
÷	<u>120,050</u>	kg sold/year
=	0.08	/kg sold/year

#### 4.03 Equipment

	\$1,067,000	total equipment cost	
+	\$106,700	salvage value	
÷	2	average	
х	2.8	% investment rate	
÷	<u>120,050</u>	<u>kg sold/year</u>	
=	0.13	/kg sold/year	

#### 5. Labour Cost

	2080	total hours/year	
х	\$20.00	/hour	
÷	<u>120,050</u>	<u>kg sold/year</u>	
=	0.35	/kg sold/year	

Return on Assets (ROA)	Net Income + Operating Interest + Investment Interest
	- Value of Unpaid Family and Operator Labour
	Total Assets
Return on Investment (ROI)	Gross Income - Total Costs
	Total Costs

Total Assets Definition: Total Assets includes the buildings, equipment, land, and effluent management structures valued at replacement cost, plus the value of fingerlings.

# **Other Assumptions**

#### **Production assumptions:**

The model has been developed to reflect production of rainbow trout (a.k.a. steelhead) sourced from a genetic base commonly used in the aquaculture industry or is of comparable performance. Growth is modelled based on water temperature between 14-15 degrees Celsius.

#### Marketing:

It is assumed that fish are marketed as whole fish (100% of fish weight sold). In the event of processing, % of fish weight sold will decrease as more of the fish is removed and it is generally assumed that a higher target market price would be sought for processed fish. Any additional costs associated with processing are not included in the model.

#### Oxygen:

The model includes an assumption that the majority of the oxygen required for the operation is provided by on-site oxygen generation equipment. Incorporating bulk oxygen usage in the system design will result in a lower capital investment and affect operating costs. Lower capital investment is due to reduced equipment costs. Operating costs are affected by reducing electricity usage and increasing purchased oxygen usage.

#### **Veterinary Costs:**

The assumed veterinary costs include veterinary consultation, routine testing and fish health supplies but DO NOT include any fish health treatment products as these as uncommonly used in recirculation aquaculture. Adherence to robust biosecurity protocols is important to help maintain good fish health.

#### Effluent Management Costs:

Costs include annual pumping costs and solids containing effluent pond maintenance costs which may occur less than annually.

Created and maintained by	Manitoba Ag	riculture Farm Management	January, 2018
For more information, contact	t your local	Manitoba Agriculture Office or:	
Jeff Eastman		Darren Bond	
Industry Development Specialist - A	Aquaculture	Farm Management Specialist	

# For more information

- Contact your local Manitoba Agriculture Office.
- Visit us at manitoba.ca/agriculture.

